NEWMARK

Hotel Market Nsights Report

SAN DIEGO, CA



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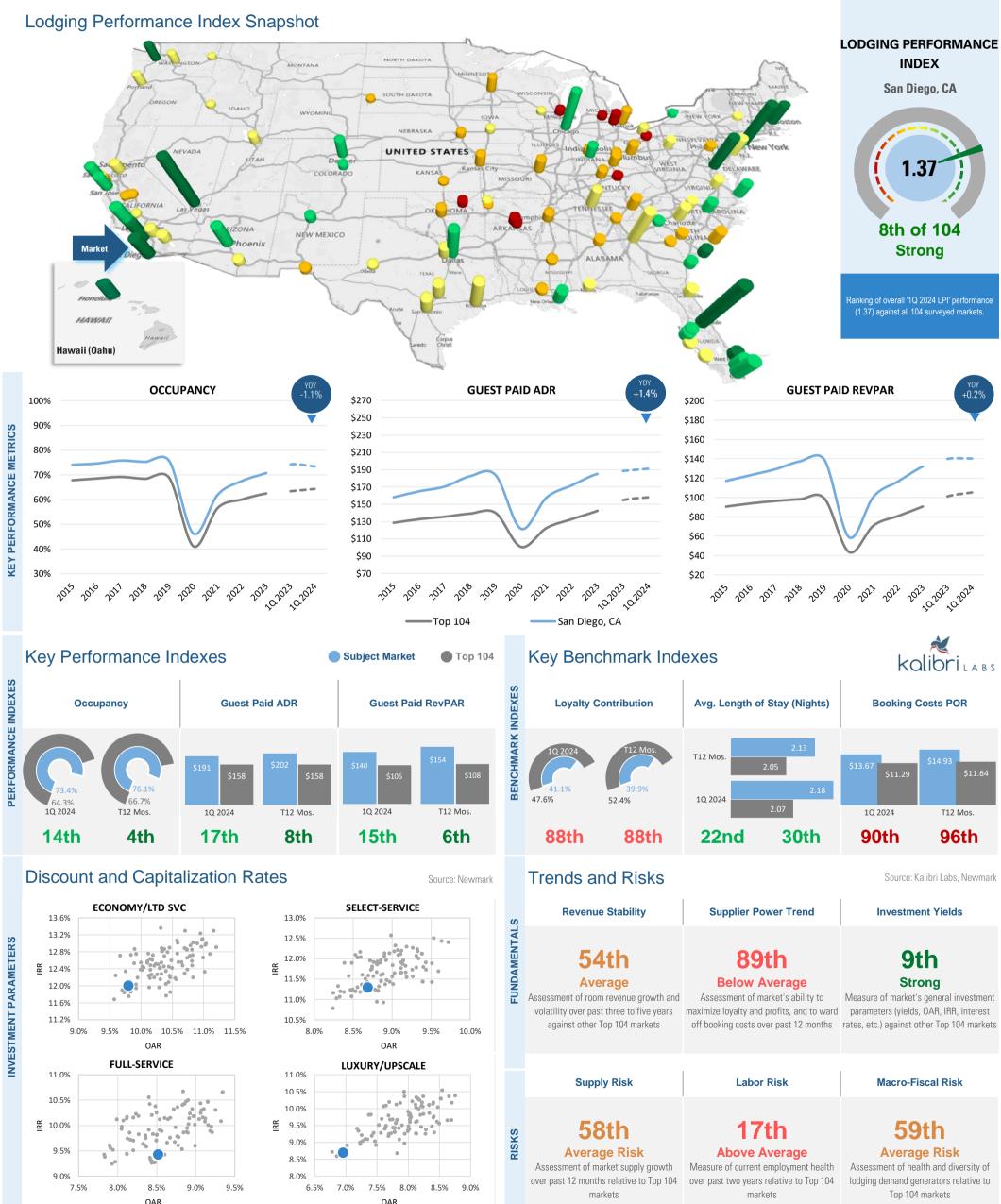
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VALUATION & ADVISORY | HOSPITALITY GAMING & LEISURE HOTEL MARKET NSIGHTS REPORT

1Q 2024 SAN DIEGO, CA





Source: US Census Bureau,

Dept. of Labor Statistics

Location

Quick Facts

Jurisdictional Information

Municipal Name San Diego County: San Diego County California State: Geo Coordinates (market center): 32.71533, -117.15726

Major Hotel Demand Generators

Marine Corps Base Camp Pendleton | University of California, San Diego | Naval Base San Diego | Naval Base Coronado | Sharp HealthCare | Scripps Health | Qualcomm Inc. | Naval Base Point Loma | Marine Corps Air Station Miramar | Kaiser Permanente | UC San Diego Health | Marine Corps Recruit Depot | Foxconn Baja California | Souplantation & Sweet Tomatoes | San Diego Community College District | YMCA of San Diego County | General Atomics | Rady Children's Hospital, San Diego | San Diego State University | Space and Naval Warfare Command

Metrics and Ranking

Population (hotel market area) Income per Capita Feeder Group Size Feeder Group Earnings Total Market Hotel Revenues

Measurement 2,992,702

\$71,535 58.8 Persons PSR \$4,209,661 PSR \$3.7 billion

Rankings

65,860

66,190

long-term historical average length of stay growth (-0.1%)

1.57

1.37

13th of 104 (Large) 7th of 104 (Strong) 31st of 104 (Above Average) 71st of 104 (Below Average) 8th of 104 (Strong)

Key Performance Metrics

| Data provided by: kolibri LABS | | | | | | | | | | | |
|--------------------------------|-------|-------------------|----------|----------|----------|---------------------|----------|---------|---------------|--------|-------------|
| YEAR | | Guest Paid | | CO | PE | Booking Cost | ADR COPE | Loyalty | Avg Length of | Supply | Performance |
| ENDING | Occ % | ADR | RevPAR | ADR | RevPAR | POR | % | % | Stay Nights | Rooms | Index (LPI) |
| 2015 | 74.1% | \$158.09 | \$117.08 | \$144.44 | \$106.97 | \$13.65 | 91.4% | 40.6% | 2.20 | 63,150 | 1.57 |
| 2016 | 74.6% | \$164.97 | \$123.04 | \$150.49 | \$112.24 | \$14.48 | 91.2% | 41.5% | 2.17 | 63,190 | 1.34 |
| 2017 | 75.8% | \$170.42 | \$129.12 | \$154.98 | \$117.42 | \$15.44 | 90.9% | 44.6% | 2.15 | 64,100 | 1.45 |
| 2018 | 75.2% | \$182.45 | \$137.29 | \$166.72 | \$125.46 | \$15.73 | 91.4% | 47.0% | 2.15 | 64,770 | 1.54 |
| 2019 | 75.6% | \$183.76 | \$138.85 | \$168.21 | \$127.10 | \$15.54 | 91.5% | 50.4% | 2.07 | 67,410 | 1.28 |
| 2020 | 46.2% | \$121.66 | \$58.85 | \$112.86 | \$52.12 | \$8.80 | 92.8% | 31.2% | 2.33 | 67,040 | 1.24 |
| 2021 | 62.0% | \$157.74 | \$101.01 | \$145.15 | \$89.95 | \$12.59 | 92.0% | 34.3% | 2.18 | 67,140 | 1.18 |
| 2022 | 67.5% | \$171.97 | \$116.67 | \$158.42 | \$106.97 | \$13.55 | 92.1% | 35.4% | 2.15 | 67,220 | 1.40 |
| 2023 | 70.7% | \$185.13 | \$131.94 | \$170.99 | \$120.95 | \$14.14 | 92.4% | 36.3% | 2.16 | 67,230 | 1.25 |
| CAGR: 2015 thru 2023 | -0.6% | 2.0% | 1.5% | 2.1% | 1.5% | 0.4% | 0.1% | -1.4% | -0.2% | 0.8% | -2.8% |

\$130.08

\$130.21

Notable Metrics

74.2%

73.4%

10 2023

10 2024

| 140 | Stable Methos | | _ | | |
|---------|--|--|--|--|--|
| | T12-Month Occupancy | OAR: Luxury/Upscale | T12-Month Guest Paid RevPAR | | |
| HIGHEST | 4th Strong San Diego, CA exhibited strong T12-month occupancy (76.1%) | 4th Highly Favorable The market exhibited favorable OAR metrics in the luxury/upscale segment (7.0%) | 6th Strong The market also exhibited strong T12-month Guest Paid RevPAR (\$154.21) | | |
| LOWEST | T12-Month Booking Costs POR | Latest-Quarter Booking Costs POR | T12-Month Loyalty Contribution | | |
| | 96th Soft This market was burdened by high T12-month booking costs POR (\$14.93) | 90th Soft The market has been burdened by high latest-quarter booking costs (\$13.67) | 88th Below Average San Diego, CA also has been hindered by weak T12-month loyalty contribution (39.9%) | | |

\$188.49

\$191.11

\$139.90

\$140.24

\$175.25

\$177.43

Notable Trends

\$13.24

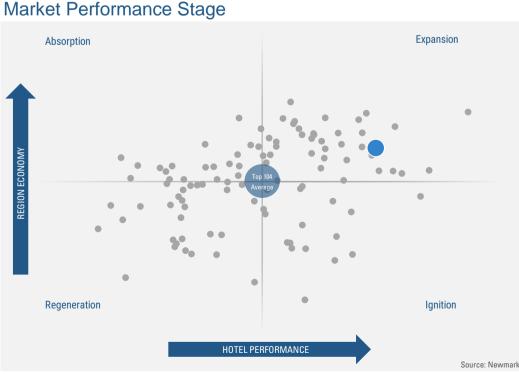
\$13.67

| | 140 | otable frends | | | | | | |
|--|-----------|---|---|--|--|--|--|--|
| | | Overall Health of Hotel Market | Long-Term Historical COPE ADR Growth | Long-Term Historical Guest Paid ADR Growth | | | | |
| | STRONGEST | 8th Strong San Diego, CA has benefited from strong general hotel market performance (levels and trends of fundamentals) | 20th Above Average The market enjoyed from strong long-term historical COPE ADR growth (3.2%) | 21st Above Average The market also has benefited from strong long-term historical Guest Paid ADR growth (3.3%) | | | | |
| | | Short-Term Historical LPI Growth | Long-Term Historical LPI Growth | Long-Term Historical Average Length of Stay Growth | | | | |
| | WEAKEST | 75th | 75th | 74th | | | | |
| | ¥ | Below Average | Below Average | Below Average | | | | |
| | WE | The market has been hampered by weak | · | San Diego, CA also exhibited weak | | | | |
| | | short town biotoxical IDI arounds / 2.20/\ | long town historical IDI grounth / 1 CO/ \ | lang town historical average langth of | | | | |

39.3%

2.20

2.18



San Diego, CA: Expansion Stage

short—term historical LPI growth (-2.2%) long—term historical LPI growth (-1.6%)

93.0%

92.8%

The San Diego, CA market is currently in the 'Expansion' stage of the performance cycle. In this stage, hotels perform adequately, contributing to a resilient economy that has fully exited from the pandemic environment. Displacement demand is high, new hotel supply is feasible (despite barriers normally being high), and the overall economy is expanding. Example markets in this stage include Anaheim, CA; Austin, TX; and Boston, MA.

TOP 10 BRANDS

In the 'Regeneration' stage, hotels and the underlying economy are underperforming. The highest and best uses of hotel assets are still being challenged by lingering pandemic impacts, oversupply, weak economic indicators, and/or poor cornorate contribution. Hotel investors look for opportunities to either exit or regenerate demand. Cincinnati, OH; Detroit, MI; and Knoxville. TNI

In the 'Ignition' stage, hotels typically perform adequately for operators to enjoy positive returns, with confidence the economy will remain locally is ig Miami, FL. will remain fully recovered from the pandemic. While the regional economy continues to recover, strong hotel performance locally is igniting expansion in certain key sectors. Example markets in this stage include Baltimore, MD; Chicago, IL; and

In the 'Absorption' stage, hotels are underperforming but in an economy with resilience and confidence the economy will shed any lingering pandemic impacts, presenting upside for CRE. Barriers to entry are high and the market hosts little or no new supply, allowing for the existing stock of rooms to be absorbed. Example markets in this stage include Atlanta, GA; Charlotte, NC; and Columbus, OH.

Industry Observations

Business Cycle: Employment Growth (2 yr): Risk Exposure (402 US markets): Key Industry Notes:

MOODYS ANALYTICS

79th Percentile: Above Average Well-educated labor force Strong R&D/office base Falling affordability High costs hinder net migration gains

Overvalued housing market

Moody's Rating NR This market is not rated by Moody's

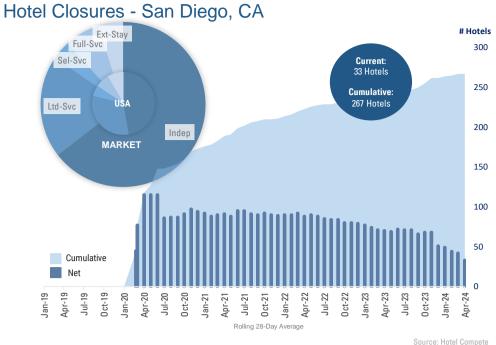
Marriott (3,243) Hilton (2,905) Courtyard (2,318) Motel 6 (1,904) Sheraton (1,734) **Top 10** Grand Hyatt (1,628) Brands by # of Hampton Inn (1,499) Best Western (1,268) BW Plus (8)



Source: Newmark

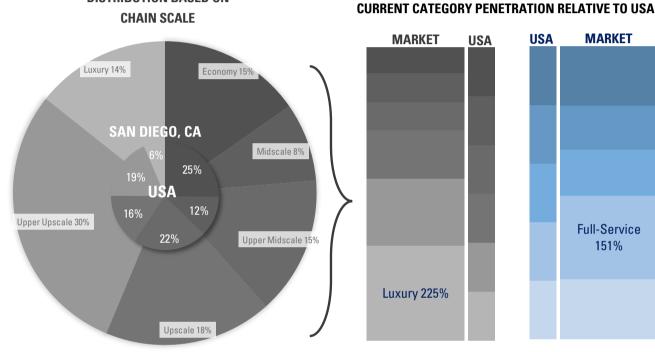


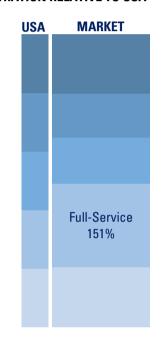


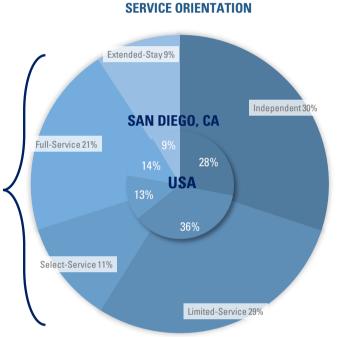


Scale and Service Distribution: San Diego, CA **DISTRIBUTION BASED ON**

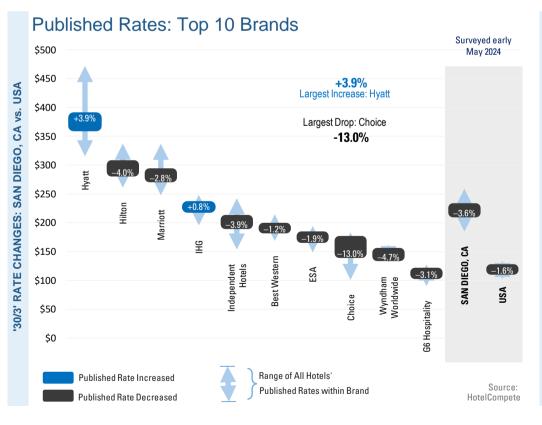
SCALE AND SERVICE ORIENTATION

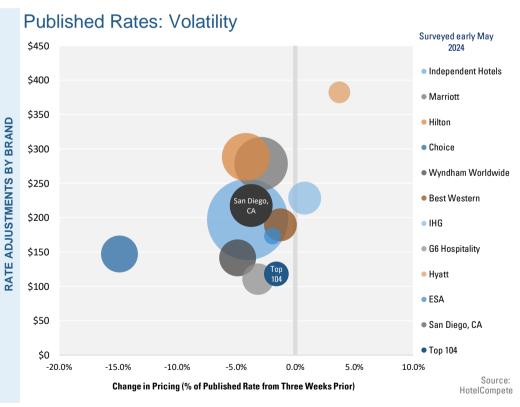






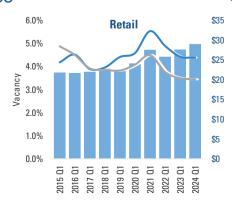
DISTRIBUTION BASED ON



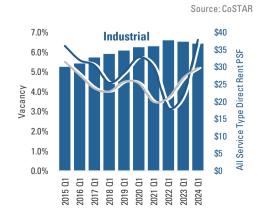












Nsights Hotel Market Reports Coverage



Albany, NY Albuquerque, NM Anaheim, CA Arkansas State Area, AR Atlanta, GA Augusta, GA Austin, TX Bakersfield, CA Baltimore, MD Baton Rouge, LA Bentonville, AR Birmingham, AL Buffalo, NY Charleston, SC Charlotte, NC Chattanooga, TN Chicago, IL Cincinnati, OH Cleveland, OH Colorado Springs, CO Columbia, SC Columbus, OH

Denver, CO Des Moines, IA Detroit, MI El Paso, TX Fayetteville, AR Fort Lauderdale, FL Fort Myers, FL Fort Worth, TX Fresno, CA Greensboro, NC Greenville, SC Harrisburg, PA Hartford, CT Houston, TX Indiana North Area, IN Indiana South Area, IN Indianapolis, IN Jackson, MS Jacksonville, FL Kansas City, MO Knoxville, TN Las Vegas, NV (Non-Strip) Lexington, KY Little Rock, AR Los Angeles, CA

Louisville, KY Madison, WI Memphis, TN Miami, FL Michigan North Area, MI Michigan South Area, MI Milwaukee, WI Minneapolis, MN Mobile, AL Myrtle Beach, SC Nashville, TN New Brunswick, NJ New Orleans, LA New York, NY Newark, NJ Oahu Island, HI (Branded) Oakland, CA Odessa-Midland, TX Oklahoma City, OK Omaha, NE Orlando, FL (Non-Disney) Palm Desert, CA Philadelphia, PA Phoenix, AZ Pittsburgh, PA Portland, ME

Portland, OR Raleigh, NC Rapid City, SD Richmond, VA Sacramento, CA Saint Louis, MO Saint Petersburg, FL Salt Lake City, UT San Antonio, TX San Bernardino, CA San Diego, CA San Francisco, CA San Joaquin Valley, CA San Jose, CA Sarasota, FL Savannah, GA Seattle, WA Spokane, WA Tampa, FL Tucson, AZ Tulsa, OK Virginia Beach, VA Washington State Area, WA Washington, DC West Palm Beach, FL Wichita, KS

*Customized market reports available upon request

Hospitality, Gaming & Leisure

Our Hospitality, Gaming & Leisure practice is focused exclusively on providing superior valuation and consulting services for a broad range of hotels, casinos and leisure properties. Our team takes a holistic, consultative approach that goes far beyond the physical asset, analyzing every aspect of a property's business and real estate operations to identify all areas of value for owners and investors.

Our Hospitality, Gaming & Leisure platform has experience in valuation assignments and market analysis for properties including:

Hotels and Resorts

Gaming Facilities

Arenas, Stadiums and Sports Facilities Conference, Expo and Convention Centers

Golf Courses

Marinas

Ski and Village Resorts

Water Parks, Amusement Parks and Attractions

Our core disciplines and expert subject areas include:

Economic Impact

We empower owners and operators to maximize economic incentives and advise government entities on the impact of incentives on a community or development.

Litigation

Our experts bring a strategic perspective and hands-on approach, exceeding the depth and scope of typical litigation services every time.

Feasibility

We take feasibility studies to the next level, combining market knowledge with expert economic impact analysis and acumen in cash-on-cash, ROI and other metrics.

Portfolio Analytics

We bring industry averages and trends to bear on traditional analytics, ensuring comprehensive due diligence.

Financial Reporting

Our seamless approach to fulfilling clients' financial reporting requirements means no outside assistance is needed.

Property Tax

We understand every aspect of a property's operations, allowing us to craft advanced tax strategies.

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